

**INOVEST B.S.C.**

**SHARI'A SUPERVISORY BOARD REPORT,  
REPORT OF THE BOARD OF DIRECTORS,  
INDEPENDENT AUDITORS' REPORT AND  
CONSOLIDATED FINANCIAL STATEMENTS**

**31 DECEMBER 2020**

**Commercial registration number**

**48848 obtained on 18 June 2002**

**Board of Directors**

Dr.Omar Salem Al Mutawa

- Chairman

Bashar Naser Al Tuwaijri

- Vice-Chairman

Meshari Fuad Al Fozan

- Director

Khaled Abdulaziz Al Ghanem

- Director

Meshal Yousef Al Zayed

- Director

Yaqoub Yousef Bandar

- Director

Abdulrahman Hesham Al Neseef

- Director

**Chief Executive Officer**

Yaser Hamad Al-jar

**Board Secretary**

Riyadh Mahmood Mulla Ahmed

**Sharia'a Supervisory Board**

Sheikh Dr. Khalid Shuja'a Al-Otaibi

- Chairman

Sheikh Dr. Dawoud Salman Bin Essa

- Executive member

Sheikh Dr. Murad Bou Daia

- Member

**Corporate Governance Committee members**

Meshari Fuad Al Fozan

- Chairman

Abdulrahman Hesham Al Neseef

- Vice-Chairman

Bashar Naser Al Tuwaijri

- Member

Sheikh Dr. Dawoud Salman Bin Essa

- Member

**Nomination and Remuneration Committee members**

Dr.Omar Salem Al Mutawa

- Chairman

Meshari Fuad Al Fozan

- Vice-Chairman

Meshal Yousef Al Zayed

- Member

**Audit and Risk Committee members**

Khaled Abdulaziz Al Ghanem

- Chairman

Abdulrahman Hesham Al Neseef

- Vice-Chairman

Yaqoub Yousef Bandar

- Member

**Registered office**

19th floor, East Tower  
Bahrain Financial Harbour  
P.O. Box 18334  
Manama  
Kingdom of Bahrain  
Telephone no. +973-1715 5777

**Bankers**

Bahrain Islamic Bank B.S.C.  
Ithmaar Bank B.S.C.  
Kuwait Finance House (Bahrain) B.S.C. (c)  
Kuwait Finance House (Kuwait) K.S.C.P.  
Boubyan Bank (Kuwait)  
Khaleeji Commercial Bank B.S.C.  
Al Baraka Islamic Bank B.S.C. (c)  
Al Salam Bank, Bahrain B.S.C.

**Auditors**

Ernst & Young (EY)  
P.O. Box 140  
10th Floor, East Tower  
Bahrain World Trade Center  
Manama, Kingdom of Bahrain

**Share registrars**

Bahrain Clear  
Bahrain Financial harbour, Harbour Gate  
Level 4, P.O. Box 3203  
Manama  
Kingdom of Bahrain

Kuwait Clearing Company S.A.K.  
P.O. Box 22077  
Safat 13081  
State of Kuwait

## **Sharia Supervisory Board Report on the activities of INOVEST Company B.S.C For the Financial Year Ended on 31 December 2020**

In The Name of Allah, the Most Beneficent, the Most Merciful, Prayers and Peace are upon the last messenger, our prophet Mohammed, his family and companions.

TO the Shareholders of INOVEST Company,  
Acting as Sharia Supervisory Committee pursuant to the appointment resolution passed by the General Assembly of the Company, we are required to provide the following report:

The Sharia board of INOVEST Company has reviewed the Company principles, contracts or agreements related transactions, and applications submitted by the Company for the financial year ended on 31 December 2020, and upon comparing them with the fatwa and rulings issued during the financial year ended on 31 December 2020, we found them compatible with the above mentioned fatwa and rulings.

We performed our review so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance INOVEST Company has not violated Islamic Shari rules and principles.

The Sharia board believes that it has expressed its opinion in respect of the activities carried out by INOVEST Company, and the management is responsible for ensuring that the Company conducts its business in accordance with Islamic Shari, However, our responsibility is limited to form an independent opinion based on our review of the activities and operations conducted by INOVEST Company.

In our opinion:

The contracts, transactions and dealings entered into by the Company during the financial year ended on 31 December 2020 that we have reviewed are in compliance with the Islamic Shari rules and principles.

The calculation of Zakat is in compliance with Islamic Shari rules and principles.

The Sharia board has also discussed with the representative of the Company the financial statements for financial year ended on 31 December 2020, and the Sharia board is satisfied that these statements are in compliance with the Islamic Sharia.

This report has been prepared based on the information provided by the Company, The Sharia board is satisfied that the Company activities are in compliance with the Islamic Sharia.

Prayers and Peace are upon the last messenger, our prophet Mohammed, his family and companions.

Sheikh Dr. Khalid Shuja'a Al-Otaibi. Chairman

Sheikh Dr. Murad Bou Daia. Member

Sheikh Dr. Dawoud Salman Bin Essa. Executive Member

Handwritten signatures and date of the Sharia Supervisory Board members. The date '14.2.2021' is written at the bottom of the signatures.

## Chairman's Report For the year ended, 31<sup>st</sup> December 2020

### In the name of Allah, Most Gracious, Most Merciful

On behalf of myself and the members of the Board of Directors, I am pleased to present the Group annual report for the financial year ending on the 31<sup>st</sup> of December 2020.

#### Overall Performance

This year the world faced an international crisis on an unexpected and truly profound scale; one that impacted millions of households, companies, nations, and global systems. Socially, economically, and politically, the brunt of the COVID 19 pandemic has been felt across all corners of the globe. By all accounts 2020 has been a very different year which has left very many tenets and norms of society and business altered in its wake. Though there remains a good deal of uncertainty and apprehension around future outlooks, there have also been definite strides made towards recovery and restoration with a variety of vaccines and treatments paving the way in curbing the pandemic. This no doubt will remain a focus as we move into 2021, on a national for the Kingdom's taskforce, and moreover on global level as we seek and move towards the throes of recovery.

At a corporate level, having early on acknowledged the imminent severity of the pandemic, INOVEST took on on a collection of precautionary measures; the most prominent of which was reduction and control of operational expenses and reoccurring costs, as well as greater cross-utilization of our team resources across the Group. Moreover, INOVEST has taken a guarded approach to new investments, with a heightened value being placed of the importance of liquidity at this time. The Group will continue to monitor the economic and investment climate closely and will consider all the necessary measures for the preservation of the Group's assets and performance at the forefront of our actions.

On that note, and even against this backdrop of continuous change, INOVEST has still been able to deliver a profitable year. As at year ended December 31<sup>st</sup> 2020, INOVEST reported a net profit attributable to parent shareholders of US\$ 5 million, and further maintained grounds in its key financial indicators, with Return on Equity standing at 3.4% and Return on Assets at 2.4%. The Group also reported that Basic and Diluted Earnings Per Share of the parent company amounted to US cents 1.69. Furthermore, the Equity Attributable to Parent Shareholders, increased by 3% to stand at US\$142 million at the end of the of December 31<sup>st</sup>, 2020 in comparison to US\$138 million at 2019 year-end. Within the same period, INOVEST maintained a healthy liquidity ratio, with cash and bank balances representing a healthy 9.7% of the total consolidated assets.

Inovest has, as a group, made several decisions this year with the goal of better positioning the company towards a more productive year ahead. This has included major settlements with an investment firm and with a local financial institution, which ultimately manifested in a stronger financial position for INOVEST. On an investment front, INOVEST stayed true to the primary pillars of its investment strategy, having acquired 45% of Advanced Projects Group Holding WLL, the only specialized regional manufacturer of Wood Plastic Composite (WPC) products with a wide range of business and construction applications and a promising level of market demand. We further placed a considerable amount of effort in maintaining and growing our ongoing investments. Work has begun on expanding the BIW Labour Accommodations project, with the construction of 6 new buildings, the development of additional floors on the existing towers, and the addition of retail outlets to serve the growing community. Approvals are also being sought for the development of a desalination station which will serve to reduce operational costs associated to the Labor Accommodations. In our storage and logistics investments, Takhzeen will be marking 10 years of consistently successful operation in a matter of months. As for progress in Durrat Marina, several steps were taken to improve project standing including the settlement of several debts, which resulted in the release of real estate assets and substantial relief in terms of liquidity. Additionally, specific effort and focus was placed on effectively reducing operating expenses, and to bringing forward construction of the project's power station which will serve the main up and coming residential and commercial projects within the marina, as well as the marina itself. Finally, on a Group organizational front, this year brought

about the overall appraisal and administrative development of our corporate assets and the restructuring of our key subsidiaries towards greater alignment with our intended growth and our strategic vision.

## Future Outlook

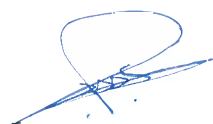
The path ahead in 2021 is a difficult one to concretely predict, however we do know it will be characterized by a firm sense of diligence, reality, and pragmatism, led by the executive team. On a strategic front, though our corporate strategy with its principles of sustainability and growth has served us well, we recognize the weight and importance of re-evaluating it through the knowing lenses of all the has transpired in this past year. Generally, it is expected that our investment approach will be a guarded one in the year to come, with our priority being growth of our income generating assets and taking on acquisitions with a prudent view of risk and reward. Operationally, we will continue to streamline our efforts towards enhanced efficiency and effectiveness on a Group-wide front. To that end we will continue to support our key subsidiaries and ensure they deliver to their fullest potential. Ultimately, be assured that INOVEST will stay true to and be guided by its mandate of standing amongst the ranks of leading investment organizations within the region.

## In Closing

In my capacity as Chairman of INOVEST, and on behalf of my colleagues the members of the Board of Directors, we take this opportunity to extend our appreciation and thanks to our shareholders, for their ongoing support. We would also like to recognize the executive team and staff members within the Group whose daily contributions are key to our success. Moreover, we thank our investors, partners, and all our stakeholders for their belief and dedication; of particular reference are the Central Bank of Bahrain and Ministry of Industry, Commerce, and Tourism for their consistent support. We pray to Almighty Allah to protect the Kingdom of Bahrain under the wise leadership of His Majesty King Hamad bin Isa Al Khalifa.

We ask Almighty Allah to guide and support us and pave our way to achieving continued success.

On behalf of the Board of Directors,



Dr. Omar AlMutawa  
Chairman

## **INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF INOVEST B.S.C.**

### **Report on the Audit of the Consolidated Financial Statements**

#### *Opinion*

We have audited the accompanying consolidated financial statements of Inovert B.S.C. (the "Company") and its subsidiaries (together the "Group"), which comprise the consolidated statement of financial position as at 31 December 2020, and the related consolidated statements of income, cash flows, changes in owner's equity, and sources and uses of charity fund for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2020, and the consolidated results of the operations, its cash flows and changes in owner's equity for the year then ended in accordance with Financial Accounting Standards issued by the Accounting and Auditing Organisation for Islamic Financial Institutions ("AAOIFI").

In our opinion, the Group has also complied with the Islamic Shari'a Principles and Rules as determined by the Shari'a Supervisory Board of the Group during the period under audit.

#### *Basis for opinion*

We conducted our audit in accordance with Auditing Standards for Islamic Financial Institutions issued by AAOIFI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section in our report. We are independent of the Group in accordance with the AAOIFI's Code of Ethics for Accountants and Auditors of Islamic Financial Institutions, and we have fulfilled our other ethical responsibilities in accordance with this Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Key audit matters*

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended 31 December 2020. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material judgment of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

## INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF INOVEST B.S.C. (continued)

### Report on the Audit of the Consolidated Financial Statements (continued)

#### Key audit matters (continued)

<b>1. Adoption of FAS 30 - Impairment, credit losses and onerous commitments</b>	
<b>Refer to notes 3.1, 3.2, 4, 5 &amp; 6</b>	
<b>Key audit matter / risk</b>	<b>How the key audit matter was addressed in the audit</b>
<p>The Group's gross receivables as of 31 December 2020 amounts to US\$ 46.97 million and the related allowance for expected credit losses amounts to US\$ 23.91 million.</p> <p>As of 1 January 2020, the Group adopted FAS 30 - Impairment, credit losses and onerous commitments which replaces the 'incurred loss' model in FAS 11 with Expected Credit Loss (ECL) model under FAS 30. The Group applied the simplified approach to measuring Expected Credit Losses (ECL) on receivables as allowed by FAS 30. The determination of the ECL allowance for receivables involves estimates and assumptions in relation to loss rates based on past history of defaults, existing market conditions, segmentation of customers based on credit characteristics as well as forward looking estimates.</p> <p>Due to the significance of receivables and subjectivity involved in the determination of ECL, this is considered as a key audit matter.</p>	<p>Our audit procedures included, among others:</p> <p>Testing the accuracy of ageing of receivables.</p> <p>Assessing the appropriateness of segmentation of receivables of customers based on credit characteristics.</p> <p>Assessing the Group's ECL allowance process including reasonableness of the inputs used.</p> <p>Assessing the adequacy of the disclosures in relation to receivables and allowance for ECL.</p>

## INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF INOVEST B.S.C. (continued)

### Report on the Audit of the Consolidated Financial Statements (continued)

#### Key audit matters (continued)

<b>2. Valuation of Investments</b>	
<b>Refer to notes 4, 7, 8 &amp; 9</b>	
<b>Key audit matter / risk</b>	<b>How the key audit matter was addressed in the audit</b>
<p>The Groups investments comprise of:</p> <ul style="list-style-type: none"> <li>i) Equity-type instruments at fair value through equity("FVTE");</li> <li>ii) Investments in real estate; and</li> <li>iii) Investment in joint venture and associates</li> </ul> <p>The above investments represent 77% of the Group's total assets. The valuation of investments involves complex accounting requirements, including assumptions, estimates and judgements underlying the determination of fair values.</p> <p>The Covid-19 pandemic is expected to impact the valuations of investments. The assumptions about the economic outlook are more uncertain which increases the level of judgement required by the Group in calculating the fair values, and the associated audit risk.</p>	<p>Our audit procedures included, among others, the following:</p> <p>Understanding the process of valuations of investments for the purpose of assessing changes in fair value of investments or impairment assessment.</p> <p>Obtaining independent external valuation reports and assessing the appropriateness of the valuation methods and assumptions taken by the valuers.</p> <p>Involved internal valuation specialists to evaluate the valuations performed for a sample of investments.</p> <p>We assessed the adequacy of the Group's disclosures in relation to these investments by reference to the requirements of the relevant accounting standards.</p>

## **INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF INOVEST B.S.C. (continued)**

### **Report on the Audit of the Consolidated Financial Statements (continued)**

#### *Other information included in the Group's 2020 Board of Director's Report*

Other information consists of the information included in the Chairman's statement and the Shari'a Supervisory Board report, other than the consolidated financial statements and our auditor's report thereon. The Board of Directors is responsible for the other information.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement, of this other information, we are required to report the fact. We have nothing to report in this regard.

#### *Responsibilities of the Board of Directors for the consolidated financial statements*

These consolidated financial statements and the Group's undertaking to operate in accordance with Islamic Shari'ah Rules and Principles are the responsibility of the Group's Board of Directors.

The Board of Directors is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with AAOIFI and for such internal control as the Board of Directors determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

#### *Auditor's responsibilities for the audit of the consolidated financial statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with AAOIFI will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

## **INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF INOVEST B.S.C. (continued)**

### **Report on the Audit of the Consolidated Financial Statements (continued)**

#### *Auditor's responsibilities for the audit of the consolidated financial statements (continued)*

As part of an audit in accordance with AAQIFI, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## **INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF INOVEST B.S.C. (continued)**

### **Report on the Audit of the Consolidated Financial Statements (continued)**

#### *Auditor's responsibilities for the audit of the consolidated financial statements (continued)*

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

### **Report on Other Legal and Regulatory Requirements**

As required by the Bahrain Commercial Companies Law and the Central Bank of Bahrain (CBB) Rule Book (Volume 4), we report that:

- a) the Company has maintained proper accounting records and the consolidated financial statements are in agreement therewith;
- b) the financial information contained in the Report of the Board of Directors is consistent with the consolidated financial statements;
- c) except for what has been reported in note 1 to the consolidated financial statements, we are not aware of any violations of the Bahrain Commercial Companies Law, the Central Bank of Bahrain and Financial Institutions Law, the CBB Rule Book (Volume 4 and applicable provisions of Volume 6) and CBB directives, or the terms of the Company's memorandum and articles of association having occurred during the year ended 31 December 2020 that might have had a material adverse effect on the business of the Company or on its financial position; and
- d) satisfactory explanations and information have been provided to us by management in response to all our requests.



Auditor's Registration No: 45  
18 February 2021  
Manama, Kingdom of Bahrain

# INOVEST B.S.C.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2020

	Note	2020 US\$ '000	2019 US\$ '000
<b>ASSETS</b>			
Cash and bank balances	5	23,399	37,315
Accounts receivable	6	23,072	18,672
Investments	7	12,593	13,052
Investment in a joint venture and associates	8	95,681	87,387
Investments in real estate	9	76,824	77,402
Property, plant and equipment	10	9,045	9,982
Other assets	11	818	521
<b>TOTAL ASSETS</b>		<b>241,432</b>	<b>244,331</b>
<b>LIABILITIES AND OWNERS' EQUITY</b>			
<b>Liabilities</b>			
Other liabilities and accounts payable	12	69,263	75,369
Financing from a bank	13	5,439	6,386
<b>Total liabilities</b>		<b>74,702</b>	<b>81,755</b>
<b>Owners' Equity</b>			
Share capital	14	120,334	114,604
Less: Treasury shares	14	(1,309)	(1,239)
		<b>119,025</b>	<b>113,365</b>
Reserves	15	6,071	4,073
Retained earnings		16,527	20,529
Equity attributable to Parent's shareholders		<b>141,623</b>	<b>137,967</b>
Non-controlling interest		<b>25,107</b>	<b>24,609</b>
<b>Total owners' equity</b>		<b>166,730</b>	<b>162,576</b>
<b>TOTAL LIABILITIES AND OWNERS' EQUITY</b>		<b>241,432</b>	<b>244,331</b>



Dr. Omar Salem Al Mutawa  
Chairman



Bashar Naser Al Tuwajri  
Vice Chairman



Yaser Hamad Al-Jar  
Chief Executive Officer

The attached notes 1 to 32 form part of these consolidated financial statements.

# INOVEST B.S.C.

## CONSOLIDATED STATEMENT OF INCOME

For the year ended 31 December 2020

	Note	2020 US\$ '000	2019 US\$ '000
<b>OPERATING INCOME</b>			
Net income from construction contracts	17	3,066	4,196
Income from investment in real estate	18	4,860	8,327
(Loss) / income from investments	19	(1,948)	147
Fee from management and other services	20	1,411	3,411
Net share of loss from investment in a joint venture and associates	8	(599)	(462)
Other income	21	3,305	4,325
<b>TOTAL OPERATING INCOME</b>		<b>10,095</b>	<b>19,944</b>
<b>OPERATING EXPENSES</b>			
Staff costs	22	4,858	5,657
General and administrative expenses	23	2,710	4,204
Financing costs		157	469
Property related expenses		2,179	2,273
Depreciation	10	872	1,172
<b>TOTAL OPERATING EXPENSES</b>		<b>10,776</b>	<b>13,775</b>
<b>NET OPERATING (LOSS) / PROFIT</b>		<b>(681)</b>	<b>6,169</b>
Net reversal of expected credit losses	5 & 6	6,371	1,614
<b>PROFIT FOR THE YEAR</b>		<b>5,690</b>	<b>7,783</b>
<b>Attributable to :</b>			
Equity shareholders of the Parent		5,026	7,146
Non-controlling interest		664	637
<b>BASIC AND DILUTED EARNINGS</b>			
<b>PER SHARE (US\$ cents)</b>	24	<b>1.69</b>	<b>2.40</b>



Dr. Omar Salem Al Mutawa  
Chairman



Bashar Naser Al Tuwajri  
Vice Chairman



Yaser Hamad Al-Jar  
Chief Executive Officer

The attached notes 1 to 32 form part of these consolidated financial statements.

**INOVEST B.S.C.**
**CONSOLIDATED STATEMENT OF CHANGES IN OWNERS' EQUITY**

For the year ended 31 December 2020

	Equity attributable to Parent's shareholders							
			Reserves					
	Share capital US\$ '000	Treasury shares US\$ '000	Statutory reserve US\$ '000	Fair value through equity reserve US\$ '000	Retained earnings US\$ '000	Total equity US\$ '000	Non-controlling interest US\$ '000	Total owners' equity US\$ '000
At 1 January 2020	114,604	(1,239)	4,073	-	20,529	137,967	24,609	162,576
Impact of adopting FAS 30 (note 3.2)	-	-	-	-	(2,855)	(2,855)	(166)	(3,021)
Restated balance at 1 January 2020	114,604	(1,239)	4,073	-	17,674	135,112	24,443	159,555
Appropriation to charity funds	-	-	-	-	(10)	(10)	-	(10)
Bonus shares issued as dividend (note 25)	5,730	(70)	-	-	(5,660)	-	-	-
Profit for the year	-	-	-	-	5,026	5,026	664	5,690
Other comprehensive income for the year (15 b)	-	-	-	1,495	-	1,495	-	1,495
Transfer to statutory reserve	-	-	503	-	(503)	-	-	-
<b>At 31 December 2020</b>	<b>120,334</b>	<b>(1,309)</b>	<b>4,576</b>	<b>1,495</b>	<b>16,527</b>	<b>141,623</b>	<b>25,107</b>	<b>166,730</b>
At 1 January 2019	114,604	(1,239)	3,358	-	19,808	136,531	27,822	164,353
Appropriation to charity funds	-	-	-	-	(50)	(50)	-	(50)
Purchase of non-controlling interest	-	-	-	-	-	-	(1,043)	(1,043)
Dividend paid	-	-	-	-	(5,660)	(5,660)	-	(5,660)
Capital redemption	-	-	-	-	-	-	(2,807)	(2,807)
Profit for the year	-	-	-	-	7,146	7,146	637	7,783
Transfer to statutory reserve	-	-	715	-	(715)	-	-	-
At 31 December 2019	114,604	(1,239)	4,073	-	20,529	137,967	24,609	162,576

The attached notes 1 to 32 form part of these consolidated financial statements.

**INOVEST B.S.C.****CONSOLIDATED STATEMENT OF SOURCES AND USES OF CHARITY  
FUND**

For the year ended 31 December 2020

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
<b>Sources of charity funds</b>		
Undistributed charity funds at the beginning of the year	<b>14</b>	-
Contributions made by the Company	<b>10</b>	50
Contributions for charitable purposes	-	(36)
<b>Undistributed charity funds at 31 December</b>	<b>24</b>	14

The attached notes 1 to 32 form part of these consolidated financial statements.

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

		2020	2019
	Note	US\$ '000	US\$ '000
<b>OPERATING ACTIVITIES</b>			
Net profit for the year		5,690	7,783
Adjustments for:			
Depreciation	10	1,022	1,266
Net reversal of expected credit losses	5 & 6	(6,371)	(1,614)
Net share of loss from investment in joint ventures and associates	8	599	462
Impairment loss on investment at fair value through equity	19	1,954	-
Loss / (gain) on sale of investment in real estate	18	157	(3,462)
		<b>3,051</b>	<b>4,435</b>
Net changes in operating assets and liabilities:			
Short-term deposits (with an original maturity of more than 90 days)		9,280	(15,253)
Accounts receivable		(908)	12,791
Other liabilities and accounts payable		(6,116)	(17,938)
Other assets		(297)	784
Net cash from / (used in) operating activities		<b>5,010</b>	<b>(15,181)</b>
<b>INVESTING ACTIVITIES</b>			
Proceeds from sale of investment		-	3,149
Purchase of non-controlling interest		-	(1,043)
Purchase of investment in a joint venture and associates	8	(9,265)	-
Additions in investment in real estate	9	(1,776)	(60)
Proceeds from sale of investment in real estate - net		2,197	6,906
Distributions received from a joint venture and associates	8	372	651
Purchase of property, plant and equipment	10	(85)	(103)
Net cash (used in) / from investing activities		<b>(8,557)</b>	<b>9,501</b>
<b>FINANCING ACTIVITIES</b>			
Net movement in financing from a bank	13	(947)	(2,841)
Dividend paid		-	(5,660)
Net cash used in financing activities		<b>(947)</b>	<b>(8,501)</b>
<b>NET MOVEMENT IN CASH AND CASH EQUIVALENTS</b>		<b>(4,494)</b>	<b>(14,181)</b>
Cash and cash equivalents at the beginning of the year		<b>22,062</b>	<b>36,243</b>
<b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR</b>	5	<b>17,568</b>	<b>22,062</b>
<b>Non cash transactions comprise:</b>			
Changes in investment fair value reserve	15	1,495	-
Contributions by the Company towards charity funds		(10)	14
Impact of first time adoption of FAS 30		(3,021)	-
Net reversal of expected credit losses		142	-

The attached notes 1 to 32 form part of these consolidated financial statements.

As at 31 December 2020

**1 CORPORATE INFORMATION AND ACTIVITIES****a) Incorporation**

Inovest B.S.C. (the "Company") is a public shareholding company incorporated in the Kingdom of Bahrain on 18 June 2002 and operates under Commercial Registration (CR) number 48848. The Company commenced operations on 1 October 2002. Under the terms of its Memorandum and Articles of Association, the duration of the Company is 50 years, renewable for further similar periods unless terminated earlier by law or as stated in the Memorandum and Articles of Association. The address of the Company's registered office is 19th floor, East Tower, Bahrain Financial Harbour, Manama, Kingdom of Bahrain.

The Company is listed on the Bahrain Bourse and cross-listed on the Kuwait Stock Exchange.

The Company operates under an Investment Business Firm License – Category 1 (Islamic Principles) issued by the Central Bank of Bahrain ("CBB"), to operate under the Islamic Shari'a principles, and is supervised and regulated by the CBB.

**b) Activities**

The principal activities of the Company together with its subsidiaries (the "Group") include:

- Engaging directly in all types of investments, including direct investment and securities, and various types of investment funds;
- Establishing and managing various investment funds;
- Dealing in financial instruments in the local, regional and international markets;
- Providing information and studies related to different types of investments for others;
- Providing financial services and investment consultations to others;
- Establishing joint ventures with real estate, industrial and services companies inside or outside the Kingdom of Bahrain;
- Engaging in contracting activities;
- Engaging in the management of commercial and industrial centers and residential buildings, property leasing, development and their maintenance; and
- Having interest in or participating in any way with companies and other entities engaged in similar activities that may work and co-operate to achieve the Group's objectives inside and outside the Kingdom of Bahrain, and also merge its activities with the above mentioned entities and/or buy or join with them.

Although the Company has an Investment Business Firm License – Category 1 (Islamic Principles) issued by the CBB in September 2008, it continues to hold real estate assets and related revenues and costs in its consolidated financial statements. These assets existed prior to obtaining the license from the CBB. The Company has transferred its entire real estate assets and the related revenues and costs to its fully owned subsidiary, Al Khaleej Development Co. W.L.L., which primarily carries out real estate and construction related activities. Since Al Khaleej Development Co. W.L.L. is fully owned by the Company, the real estate assets and revenues and costs continue to appear in the consolidated financial statements of the Group for the year ended 31 December 2020. The respective notes in these consolidated financial statements reflect the Group's transactions arising from holding of real estate assets and their corresponding liabilities and revenues and costs arising therefrom.

*Impact of Covid-19*

During the year ended 31 December 2020, there was an outbreak of coronavirus (COVID-19). The existing and anticipated effects of the outbreak on the global economy is expected to continue to evolve. Although these developments have not adversely impacted the Group's operations as of 31 December 2020, the scale and duration of these developments remain uncertain at this stage and could potentially negatively impact the Group's financial position, financial performance and cash flows in the future, the extent of which is presently undeterminable.

Total other income of US\$ 3,305 thousand includes government grant received towards salary of Bahraini employees from April to December 2020 of US\$ 653 thousand and electricity charges of US\$ 313 thousand.

As at 31 December 2020

## **1 CORPORATE INFORMATION AND ACTIVITIES (continued)**

### **b) Activities (continued)**

The number of staff employed by the Group as at 31 December 2020 was 394 employee (31 December 2019: 325 employee).

The consolidated financial statements of the Group were authorised for issue in accordance with a resolution of the Board of Directors dated 18 February 2021.

## **2 BASIS OF PREPARATION**

### **2.1 Statement of compliance**

The consolidated financial statements are prepared in accordance with the Financial Accounting Standards issued by the Accounting and Auditing Organisation for Islamic Financial Institutions ("AAOIFI"), the Shari'a Rules and Principles as determined by the Shari'a Supervisory Board of the Group, the Bahrain Commercial Companies Law, the CBB, Financial Institutions Law, the CBB Rule Book (Volume 4 and applicable provisions of Volume 6), CBB directives, regulations and associated resolutions, rules and procedures of the Bahrain Bourse and the terms of the Company's memorandum and articles of association. In accordance with the requirements of AAOIFI, for matters for which no AAOIFI standard exists, the Group uses the relevant International Financial Reporting Standards ("IFRS") issued by International Accounting Standards Board ("IASB").

### **2.2 Accounting convention**

The consolidated financial statements have been prepared on a historical cost basis, except for investment in a joint venture and associates which are equity accounted, equity-type instruments at fair value through equity and investment in real estate that have been measured at fair value. The consolidated financial statements are presented in United States Dollars ("US Dollars") being the reporting currency of the Group. All values are rounded to the nearest US Dollar thousands unless otherwise indicated. However the functional currency of the Group is Bahraini Dinars (BD).

### **2.3 Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at and for the year ended 31 December each year. The financial statements of the subsidiaries are prepared for the same reporting year as the Company, using consistent accounting policies.

All intra-group balances, transactions, income and expenses and profits and losses are eliminated in full on consolidation.

Subsidiary is fully consolidated from the date control is transferred to the Company and continues to be consolidated until the date that control ceases. Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Non-controlling interest in a subsidiary's net assets is reported as a separate item in the Group's owners' equity. In the consolidated statement of income, non-controlling interest is included in net profit, and shown separately from that of the shareholders.

Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling interests' share of changes in owners' equity since the date of combination. Losses applicable to the non-controlling interest in excess of the non-controlling interest in a subsidiary's equity are allocated against the interests of the Group except to the extent that the non-controlling interest has a binding obligation and is able to make an additional investment to cover the losses.

Transactions with non-controlling interests are handled in the same way as transactions with external parties. Sale of participations to non-controlling interests result in a gain or loss that is recognised in the consolidated statement of income. Changes in the ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transaction.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**2 BASIS OF PREPARATION (continued)****2.3 Basis of consolidation (continued)**

The following are the principal subsidiaries of the Company, which are consolidated in these consolidated financial statements:

<i>Name of the subsidiary</i>	<b>Ownership 2020</b>	<i>Ownership 2019</i>	<i>Country of incorporation</i>	<i>Year of incorporation</i>	<i>Activity</i>
<b>Held directly by the Company</b>					
Al Khaleej Development Co. W.L.L.	<b>100.00%</b>	99.98%	Kingdom of Bahrain	2009	Purchase, sale, management and development of properties

The following are the subsidiaries held indirectly through Al Khaleej Development Co. W.L.L.:

<b>Held indirectly by the Company</b>					
Bahrain Investment Wharf B.S.C. (c)	<b>100.00%</b>	99.00%	Kingdom of Bahrain	2006	Development, maintenance, leasing and management of commercial and industrial centers, residential buildings and property
Circo Total Facility Management Co. W.L.L. *	<b>0%</b>	99.00%	Kingdom of Bahrain	2005	Management and maintenance of properties
Tamcon Contracting Co. B.S.C. (c)	<b>100.00%</b>	99.00%	Kingdom of Bahrain	2007	Contracting activities
Dannat Resort Development Company Limited	<b>67.57%</b>	67.57%	Cayman Islands	2008	Managing and Development of Real Estate Projects
Tamcon Trading S.P.C.	<b>100.00%</b>	100.00%	Kingdom of Bahrain	2009	Import, export, sale of electronic & electrical equipment, appliances, its spare parts and sale of building materials.
Eresco Tamcon JV B.S.C. (c)**	<b>100.00%</b>	100.00%	Kingdom of Bahrain	2014	Construction and maintenance of villas.
Panora Interiors S.P.C.	<b>100.00%</b>	100.00%	Kingdom of Bahrain	2015	Carpentry and joinery works.
BIW Labour Accommodation Co W.L.L.	<b>60.21%</b>	60.21%	Kingdom of Bahrain	2007	Buying, selling and management of properties.

\* During the year, Circo Total Facility Management Co. W.L.L. was liquidated.

As at 31 December 2020

**2 BASIS OF PREPARATION (continued)****2.3 Basis of consolidation (continued)****\*\* ERESKO Tamcon JV B.S.C (c)**

During 2014 Tamcon Contracting Co. B.S.C. (c) ("Tamcon") entered into a joint venture agreement with Enma Real Estate Company ("ERESCO") incorporating a new company namely ERESKO Tamcon JV B.S.C (c). As per the terms of the arrangement the paid-up share capital of the joint venture is BD 250,000 consisting of 250,000 shares of BD 1 each, out of which 125,000 shares i.e. 50% are held by ERESKO and 125,000 shares are held by Tamcon i.e. 50% as per the registration details. However, the entire share capital was paid by Tamcon. Further, the joint venture partners subsequently amended the terms of the arrangement via an agreement and the key responsibilities assigned to Tamcon are as follows:

- 1 Providing financing to the Project including providing guarantees and required insurance as deemed appropriate;
- 2 Providing technical and administrative management for the Project;
- 3 Liable for payment of salaries and benefits including compensating them for anything relating to their rights;
- 4 Sub-contracting and coordinating with sub-contractors, including monitoring and taking corrective actions with respect to their progress relating to sub-contracted activities;
- 5 Completing all activities related to the Project with all relevant Government authorities and private sector;
- 6 Liable to pay for insurance, taxes and fines imposed by any party relating to the project;
- 7 Provide all required guarantees for the Project;
- 8 Performance of all activities and is responsible for all the obligations relating to the Project from all aspects including facilitating and elimination of any issues through out the Project and provide anything necessary from the date of contracting until the date of completion and hand over, without any problems to the owners of the Project;
- 9 ERESKO has the right to end the agreement at its own will and discretion solely without any condition / restriction / legal requirements and without the need to obtain any legal approval;
- 10 Obligated to provide the agreement to any parties financing the Project;
- 11 Agrees to pay 1.5% of the contract value to ERESKO and the payment is to be made upon receipt of any installment relating to the Project. Further, the percentage will also be applied to any increase in the contract value which is in compensation for ERESKO's expertise and contributions through their representatives; and
- 12 Relieves ERESKO from any obligations related to the Project and ERESKO does not guarantee neither support any obligation with respect to the Project contract.

Subsequently an agreement was also signed on 11 November 2015 between Tamcon Contracting and ERESKO, which states that the later will not have any right in the share of assets and profits of ERESKO Tamcon JV B.S.C. (c).

Considering the key terms of the above arrangement and despite the legal form, ERESKO Tamcon JV B.S.C. (c) is deemed to be fully controlled by Tamcon and is therefore consolidated as a 100% owned subsidiary.

## 2 BASIS OF PREPARATION (continued)

### 2.4 New standards, amendments and interpretations issued but not yet effective

Standards, interpretations and amendments to existing standards issued but not yet effective up to the date of issuance of the Group's consolidated financial statements are disclosed below. The Group reasonably expects these issued standards, interpretations and amendments to existing standards to be applicable at a future date. The Group intends to adopt these standards, interpretations and amendments to existing standards, if applicable, when they become effective:

- FAS 31 "Investment Agency (Al – Wakala Bi-Al – Istithmar )" (effective 1 January 2021)  
This standard defines the accounting principles and reporting requirements for investment agency (Al-Wakala Bi Al-Istithmar) transactions and instruments, in the hands of both the principal and the agent. This standard shall be effective beginning on or after 1 January 2021, with early adoption permitted. The standard requires the principal to evaluate the nature of the investment as either a) a pass-through investment or b) wakala venture.
- FAS 32 "Ijarah" (effective 1 January 2021)  
This standard supersedes FAS 8 "Ijarah and Ijarah Muntahia Bittamleek". The standard aims at setting out principles for the classification, recognition, measurement, presentation and disclosure of Ijarah type transactions including their different forms entered into by an institution, in both the capacities of lessor and lessee. This standard shall be effective beginning or after 1 January 2021, with early adoption permitted.
- FAS 34 "Financial Reporting for Sukuk-holders" (effective 1 January 2021)  
This standard prescribes the accounting principles and reporting requirements for underlying assets of a sukuk instrument. It requires the originator to prepare or cause to prepare financing reports as needed under this standard. This standard shall be effective beginning or after 1 January 2021, with early adoption permitted.
- FAS 35 "Risk reserves" (effective 1 January 2021)  
FAS 35 intends to establish the principles of accounting and financial reporting for risk reserves established to mitigate various risk faced by stakeholders, mainly the profit and loss taking investors, of Islamic financial institutions.
- FAS 37 "Financial Reporting by Waqf Institutions" (effective 1 January 2022)  
The standard establishes principles of financial reporting by Waqf financial institutions, which are established and operated in line with Shari'ah principle and rules.
- FAS 38 Wa'ad, Khiyar and Tahawwut (effective 1 January 2022)  
The standard prescribes the accounting and reporting principles and requirements for Wa'ad (promise), Khiyar (option) and Tahawwut (hedging) arrangements for the institutions.

The Group's management are currently assessing the impact of the above standards, interpretations and amendments on the consolidated financial statements of the Group.

## 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in the preparation of the consolidated financial statements are set out below:

### a. Cash and cash equivalents

Cash and cash equivalents as referred to in the consolidated statement of cash flows comprise cash in hand, bank balances and short term deposits with an original maturity of three months or less.

### b. Accounts receivable

Accounts receivables are financial assets with fixed or determinable payment that are not quoted in active market. After initial measurement, such financial assets are subsequently measured at amortised cost, less impairment. The losses arising from impairment are recognised in the consolidated statement of income as provision for impairment for receivables.

As at 31 December 2020

**3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****c. Investments**

Investments comprise equity-type instruments at fair value through equity, investment in real estate and investment in a joint venture and associates.

*Equity-type instruments at fair value through equity*

This includes all equity-type instruments that are not fair valued through consolidated statement of income. Subsequent to acquisition, investments designated at fair value through equity are re-measured at fair value with unrealized gains or losses recognised in owners' equity until the investment is derecognized or determined to be impaired at which time the cumulative gain or loss previously recorded in owners' equity is recognised in consolidated statement of income.

*Investment in real estate*

Properties held for rental, or for capital appreciation purposes, or both, are classified as investment in real estate. Investments in real estate are initially recorded at cost, being the fair value of the consideration given and acquisition charges associated with the property. Subsequent to initial recognition, investment in real estate are re-measured at fair value and changes in fair value (only gains) are recognised through the consolidated statement of owners' equity.

Losses arising from changes in the fair values of investment in real estate are recognised in the consolidated statement of income. When the property is disposed of, the gains or losses arising on disposal is taken to the consolidated statement of income.

*Investment in a joint venture and associates*

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

An associate is an entity in which the Group has significant influence and which is neither a subsidiary nor a joint venture.

Under the equity method, investment in a joint venture and associates are carried in the consolidated statement of financial position at cost plus post-acquisition changes in the Group's share of the net assets of the joint venture and associates. The consolidated statement of income reflects the Group's share of the results of operations of the joint venture and associates. Where there has been a change recognised directly in the equity of the joint venture and associates, the Group recognises its share of any changes and discloses this, when applicable, in the consolidated statement of changes in owners' equity. Unrealised gains and losses resulting from transactions between the Group and the joint venture and associates are eliminated to the extent of the interest in the joint venture and associates.

The reporting dates of the joint venture and associates and the Group are identical and the joint venture's and associates' accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on the Group's investment in joint venture and associates. The Group determines at each reporting date whether there is any objective evidence that investment in a joint venture or associates is impaired. If this is the case, the Group calculates the amount of impairment as being the difference between the recoverable amount of the joint venture and associates and its carrying value and recognises the impairment in the consolidated statement of income.

**d. Fair values**

Fair value is the value representing the estimate of the amount of cash or cash equivalent that would be received for an asset sold or the amount of cash or cash equivalent paid for a liability extinguished or transferred in an orderly transaction between a willing buyer and a willing seller at the measurement date.

**3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****d. Fair values (continued)**

Fair value is determined for each financial asset individually in accordance with the valuation policies set out below:

- (i) For investments that are traded in organised financial markets, fair value is determined by reference to the quoted market bid prices prevailing on the consolidated statement of financial position date.
- (ii) For unquoted investments, fair value is determined by reference to recent significant buy or sell transactions with third parties that are either completed or are in progress. Where no recent significant transactions have been completed or are in progress, fair value is determined by reference to the current market value of similar investments. For others, the fair value is based on the net present value of estimated future cash flows, or other relevant valuation methods.
- (iii) For investments that have fixed or determinable cash flows, fair value is based on the net present value of estimated future cash flows determined by the Group using current profit rates for investments with similar terms and risk characteristics.
- (iv) Investments which cannot be remeasured to fair value using any of the above techniques are carried at cost, less provision for impairment.

**e. Property, plant and equipment**

Property, plant and equipment is stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Depreciation on premises and equipment is provided on a straight-line basis over the following estimated useful lives:

Building on leasehold land	25 years
Machinery, equipment, furniture and fixtures	3-5 years
Computer hardware and software	3 years
Motor vehicles	3 years

**f. Other liabilities and accounts payable**

Trade and other payables are recognised for amounts to be paid in the future for goods or services received, whether billed by the supplier or not.

**g. Financing from a bank**

Financing from a bank is recognised initially at the proceeds received, net of transaction cost incurred. Subsequently, these are carried at amortised cost.

**h. Treasury shares**

Own equity instruments which are reacquired (treasury shares) are deducted from the equity of the parent and accounted for at weighted average cost. Consideration paid or received on the purchase, sale, issue or cancellation of the Group's own equity instruments is recognised directly in the equity of the parent. No gain or loss is recognised in consolidated statement of income on the purchase, sale, issue or cancellation of own equity instruments.

**i. Derecognition of financial assets and financial liabilities***(i) Financial assets*

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised where:

- the rights to receive cash flows from the asset have expired;
- the Group retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a 'pass-through' arrangement; and
- either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### i. Derecognition of financial assets and financial liabilities (continued)

##### (ii) Financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

#### j. Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event and the costs to settle the obligation are both probable and reliably measurable. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the liability.

#### k. Amortised cost measurement

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective profit rate method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment for financial assets.

#### l. Offsetting

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a legally enforceable right to set off the recognised amounts and the Group intends to either settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### m. Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

##### (i) Income from properties

Rental income arising from operating leases on investment in real estate is accounted for on a straight-line basis over the lease terms and is included under revenue in the consolidated statement of income due to its operating nature.

##### (ii) Fee from management and other services

Fee from management and other services and project management fees are recognised based on the stage of completion of the service at the consolidated statement of financial position date by reference to the contractual terms agreed between the parties.

##### (iii) Income from investments

Income from investments is recognised when earned.

##### (iv) Income from construction contracts

Contract income is recognised under the percentage of completion method.

When the outcome of a construction contract can be estimated reliably, contract revenue is recognised by reference to the stage of physical completion of the contract. Contract income and costs are recognised as income and expenses in the consolidated statement of income in the accounting year in which the work is performed. The contract income is matched with the contract costs incurred in reaching the stage of completion, resulting in the reporting of income, expenses and profit which can be attributed to the proportion of work completed. Profits expected to be realised on construction contracts are based on estimates of total income and cost at completion.

When the outcome of a construction contract cannot be estimated reliably, the contract income is recognised to the extent of contract costs incurred up to the year end where it is probable those costs will be recoverable. Contract costs are recognised when incurred. The excess of progress billings over contract costs is classified under trade and other payables as due to customers for construction contracts.

**3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****m. Revenue recognition (continued)***(iv) Income from construction contracts (continued)*

Losses on contracts are assessed on an individual contract basis and if estimates of cost to complete the construction contracts indicate losses, provision is made for the full losses anticipated in the period in which they are first identified.

The aggregate of the costs incurred and the profit or loss recognised on each contract is compared against the progress billings up to the year end. Where the sum of the costs incurred and recognised profit or loss exceeds the progress billings, the balance is shown under trade and other receivables as due from customers for construction contracts. Where the progress billings exceed the sum of costs incurred and recognised profit or loss, the balance is shown under trade and other payables as due to customers for construction contracts.

**n. Shari'a Supervisory Board**

The Group's business activities are subject to the supervision of a Shari'a Supervisory Board who are appointed by the general assembly.

**o. Earnings prohibited by Shari'a**

The Group is committed to avoid recognising any income generated from non-Islamic sources. Accordingly, all non-Islamic income is credited to a charity account where the Group uses these funds for various social welfare activities.

**p. Foreign currencies**

Transactions in foreign currencies are initially recorded at the functional currency rate prevailing on the date of the transaction.

Monetary assets and liabilities in foreign currencies are translated into United States Dollars at functional currency rates of exchange prevailing at the statement of financial position date. Any gains or losses are recognised in the consolidated statement of income.

**q. Employees' end of service benefits**

Bahraini employees are covered by the Social Insurance Organisation scheme which comprises a defined contribution scheme to which the Group contributes a monthly sum based on a fixed percentage of the salary. The contribution is recognised as an expense in the consolidated statement of income.

The Group provides end of service benefits to its non-Bahraini employees. Entitlement to these benefits is usually based upon the employees' length of service and the completion of a minimum service period. The expected costs of these benefits which comprise a defined benefit scheme are accrued over the period of employment based on the notional amount payable if all employees had left at the statement of financial position date.

**r. Impairment of financial assets**

An assessment is made at each financial position date to determine whether there is objective evidence that a specific financial asset or a group of financial assets may be impaired. If such evidence exists, the estimated recoverable amount of that asset is determined and any impairment loss, based on the assessment by the Group of the estimated cash equivalent value, is recognised in the consolidated statement of income. Specific provisions are created to reduce all impaired financial contracts to their realisable cash equivalent value. Financial assets are written off only in circumstances where effectively all possible means of recovery have been exhausted.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment value was recognised, the previously recognised impairment loss is reversed. Any subsequent reversal of an impairment loss is recognised in the consolidated statement of income.

**3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****r. Impairment of financial assets (continued)**

In the case of equity-type instruments at fair value through equity, impairment is reflected directly as write down of the financial asset. Impairment losses on equity-type instruments at fair value through equity are not reversed through the consolidated statement of income, while any subsequent increase in their fair value are recognised directly in owners' equity.

**s. Events after the statement of financial position date**

The consolidated financial statements are adjusted to reflect events that occurred between the statement of financial position date and the date the consolidated financial statements are authorised for issue, provided they give evidence of conditions that existed as of the statement of financial position date. Events that are indicative of conditions that arose after the statement of financial position date are disclosed, but do not result in an adjustment to the consolidated financial statements.

**t. Zakah**

Individual shareholders are responsible for payment of Zakah.

**u. Lease rent payables**

The lease rent payables is carried at the actual cost of the lease payable to the MOICT, in accordance with Shari'a principles.

**3.1 New standards, interpretations and amendments**

These consolidated financial statements have adopted the following FASs as explained below.

***FAS 30 - Impairment, Credit Losses and Onerous Commitments***

FAS 30 was issued in November 2017. The requirements relating to impairment and credit losses of FAS 30 represent a significant change from FAS 11 "Provisions and Reserves". As permitted by FAS 30, the standard will be applied prospectively and the comparative amounts will not be restated. FAS 30 replaces the 'incurred loss' model in FAS 11 with Expected Credit Loss (ECL) model. The new impairment model also applies to certain financing commitments and financial guarantee contracts but not to equity investments.

FAS 30 was introduced in order to overcome the delay in recognition of impairment and thus moves from an incurred loss model to an expected loss model. This model accounts for increasing credit risk to assess and compute loss allowances. The amount of expected credit loss (ECL) recognised as a loss allowance or provision depends on the extent of credit deterioration since initial recognition.

Under the general approach, there are two measurement basis:

- 12-month ECLs (Stage 1), which applies to all exposures (from initial recognition) as long as there is no significant deterioration in credit quality; and
- Lifetime ECLs (Stage 2 and Stage 3), which applies when a significant increase in credit risk has occurred on an individual or collective basis.

12-month ECLs will be calculated for all Stage 1 exposures and lifetime ECLs will be calculated for all Stage 2 and Stage 3 exposures.

An alternative to this approach is the simplified approach, which is required for receivables that do not contain a significant financing component. For trade and other receivables, it is an accounting policy choice to follow the simplified approach. Under the simplified approach, loss is calculated on lifetime ECLs rather than the two-stage process under the general approach. Tracking of credit risk is not required; instead the approach requires a loss allowance based on lifetime ECL at each reporting date, right from origination.

The Group portfolio is made up of the following asset classes:

- Bank balances and placements; and
- Trade and other Receivables.

### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.1 New standards, interpretations and amendments (continued)

##### ***FAS 30 - Impairment, Credit Losses and Onerous Commitments (continued)***

The general approach to ECL calculation applies to the bank balances and placements portfolio. The simplified approach to ECL calculation applies to the trade and other receivables portfolio.

To reflect the differences between FAS 30 and FAS 11, the Group has disclosed the transition in Note 3.2 of these consolidated financial statements.

##### ***FAS 33 Investment in sukuk, shares and similar instruments***

This standard aims at setting out principles for the classification, recognition, measurement, presentation, and disclosure of investment in sukuk, shares and other similar instruments of investments made by Islamic financial institution. The standard defines the key types of instruments of Sharia's compliant investments and the primary accounting treatments commensurate to the characteristic and business model of institution under which the investments are made, managed and held.

This standard supersedes FAS 25 "Investment in Sukuk" and shall be effective beginning or after 1 January 2021 with early adoption permitted.

For the purpose of this standard, each investment is to be categorized as one of the below investment categories depending on its nature:

- Monetary Debt-type instrument;
- Non-monetary Debt-type instrument;
- Equity-type instrument; and
- Other investment instruments.

##### **Classification**

Unless the irrevocable initial recognition choices provided below are exercised, the Group shall classify investments subject to this standard as subsequently measured at either (i) amortised cost, (ii) fair value through equity or (iii) fair value through statement of income, on the basis of both the Group's business model for managing investments and the expected cash flow characteristics of the investment.

Investment in a monetary debt-type instrument, as it reflects a debt at the back-end, shall be classified and measured at cost, till the time the transaction at the back-end is executed, and at amortised cost thereafter.

Investment in a non-monetary debt-type instrument or other investment instrument, may be classified under any of the three categories depending on the Group's business model.

Investment in equity-type instrument is classified as investment at fair value through statement of income unless the Group makes an irrevocable classification choice at initial recognition to classify this as investment at fair value through equity.

An investment held for trading purposes shall always fall in fair value through statement of income classification.

##### **Recognition and Initial measurement**

All investment shall be initially recognised at their value plus transaction costs except for investments at fair value through statement of income. Transaction costs relating to investments at fair value through statement of income are charged to the statement of income when incurred. A regular way purchase of investments shall be recognised upon the transfer of control to investor.

As at 31 December 2020

**3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****3.1 New standards, interpretations and amendments (continued)****Subsequent measurement***Investments at amortised cost*

Investments carried at amortised cost shall be re-measured as such using the effective profit rate method. All gains or losses arising from the amortization process and those arising from de-recognition or impairment of the investment, are recognised in the consolidated statement of income. Investment carried at amortised cost shall be tested for impairment at each reporting period in accordance with FAS 30 "Impairment, credit losses and onerous commitments".

*Investments at fair value through statement of income*

Investment carried at fair value through statement of income shall be re-measured at fair value at end of each reporting period. The resultant remeasurement gain or loss, if any being the difference between the carrying amount and the fair value shall be recognised in the statement of income.

*Investments at fair value through equity*

Investment carried at fair value through equity shall be re-measured at fair value at the end of each reporting period. The resultant re-measurement gain or loss, if any, being the difference between the carrying amount and the fair value shall be directly recognised in equity under "investments fair value reserve". Investment carried at fair value through equity shall be tested for impairment at each reporting period in accordance with FAS 30 "Impairment, credit losses and onerous commitments".

**Reclassification**

When, and only when, the Group changes its business model for managing investments, it shall reclassify all affected financial assets prospectively from the reclassification date. In case of reclassification, the Group shall not restate any previously recognised gains, losses (including impairment gains or losses) or returns/ profits.

The Board of Directors decided to early adopt the standard with effect from the current year.

The adoption of the above standard did not have a material impact on these consolidated financial statements as investments previously classified as fair value through equity continue to be classified as fair value through equity.

**3.2 Transition disclosure**

Changes in accounting policies resulting from the adoption of FAS 30 have been applied retrospectively, except comparative periods which have not been restated. Below are the differences in the carrying amounts of financial assets that have resulted from the adoption of FAS 30 which require adjustment in retained earnings and financial assets as at 1 January 2020.

**Impact of adopting FAS 30**

Following is the impact of early adoption of FAS 30:

	<b>31 December 2019 Balance US\$ 000</b>	<b>Transition adjustment US\$ 000</b>	<b>1 January 2020 balance US\$ 000</b>
Cash and bank balances	37,315	(475)	36,840
Accounts receivable	18,672	(2,546)	16,126
	<b>55,987</b>	<b>(3,021)</b>	<b>52,966</b>

As at 31 December 2020

**4 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS**

The preparation of consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amount of revenues, expenses, assets and liabilities, and the accompanying disclosures as well as the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

**Judgements**

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the consolidated financial statements.

*Classification of investments*

Management decides on acquisition of an investment, whether it should be classified as equity-type instrument at fair value through the consolidated statement of income, equity-type instruments at fair value through equity or debt-type instrument at amortised cost.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

*Going concern*

The Group's management has made an assessment of its ability to continue as a going concern and is satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

*Fair valuation of investments*

The determination of fair values of unquoted investments requires management to make estimates and assumptions that may affect the reported amount of assets at the date of consolidated financial statements.

Nonetheless, the actual amount that is realised in a future transaction may differ from the current estimate of fair value and may still be outside management estimates, given the inherent uncertainty surrounding valuation of unquoted investments.

*Impairment of investments at fair value through equity*

The Group treats investments carried at fair value through equity as impaired when there is a significant or prolonged decline in the fair value below its cost or where other objective evidence of impairment exists. The determination of what is 'significant' or 'prolonged' requires judgment. The Group evaluates factors, such as the historical share price volatility for comparable quoted equities and future cash flows and the discount factors for comparable unquoted equities.

*Special purpose entities*

The Group sponsors the formation of special purpose entities ("SPE") primarily for the purpose of allowing clients to hold investments. The Group provides corporate administration, investment management and advisory services to these SPEs, which involve the Group making decisions on behalf of such entities. The Group administers and manages these entities on behalf of its clients, who are by and large third parties and are the economic beneficiaries of the underlying investments. The Group does not consolidate SPEs that it does not have the power to control. In determining whether the Group has the power to control an SPE, judgments are made about the objectives of the SPE's activities, its exposure to the risks and rewards, as well as about the Group intention and ability to make operational decisions for the SPE and whether the Group derives benefits from such decisions.

**4 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (continued)****Estimates and assumptions (continued)***Impairment and uncollectibility of financial assets*

The Group uses a provision matrix to calculate expected credit losses ("ECL") for its receivables, estimated based on historical credit loss experience based on the past due status of the customer, adjusted as appropriate to reflect current conditions and future economic conditions.

The provision matrix is initially based on the Group's historical observed loss rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if the forecast macro-economic variables are expected to deteriorate over the forecast period, the historical loss rates will be adjusted upwards to reflect the expected economic conditions. At every reporting date, the historical observed loss rates are updated and changes in the forward-looking information are analysed.

The incorporation of forward-looking information increases the level of judgement as to how changes in macro-economic variables will affect the ECL. The Group's historical credit loss experience and forecast economic conditions may also not be representative of customer's actual default in the future.

*Liquidity*

The Group manages its liquidity through consideration of the maturity profile of its assets and liabilities which is set out in the liquidity risk disclosures in these consolidated financial statements. This requires judgement when determining the maturity of assets and liabilities with no specific maturities.

**5 CASH AND BANK BALANCES**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Short-term deposits (with an original maturity of 90 days or less)	<b>9,628</b>	9,297
Current account balances with banks	<b>7,929</b>	12,751
Cash in hand	<b>11</b>	14
Total cash and cash equivalents	<b>17,568</b>	22,062
Short-term deposits (with an original maturity of more than 90 days)	<b>5,973</b>	15,253
Less: Provisions for expected credit loss	<b>(142)</b>	-
Total cash and bank balances	<b>23,399</b>	37,315
Movements in the provision for expected credit loss:		
	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
At 1 January	<b>475</b>	-
Reversals during the year	<b>(333)</b>	-
	<b>142</b>	-

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**6 ACCOUNTS RECEIVABLE**

	2020 US\$ '000	2019 US\$ '000
Amounts due from related parties (note 26)	12,797	14,604
Trade receivables	13,809	8,850
Other receivables	18,391	20,916
Rent receivable	1,980	1,699
	<u>46,977</u>	<u>46,069</u>
Less: provision for expected credit losses	(23,905)	(27,397)
	<u>23,072</u>	<u>18,672</u>

Amounts due from related parties are unsecured, bear no profit, have no fixed repayment terms and are authorised by the Group's management.

The movement in the Group's provision for expected credit losses is as follows:

	2020 US\$ '000	2019 US\$ '000
At 1 January	27,397	29,011
Write back during the year	(6,038)	(1,614)
Impact of adoption of FAS 30	2,546	-
<b>At 31 December</b>	<u>23,905</u>	<u>27,397</u>

**7 INVESTMENTS**

	2020 US\$ '000	2019 US\$ '000
<b>Equity-type instruments at fair value through equity - Unquoted</b>		
Equity investment in real estate	<u>12,593</u>	<u>13,052</u>

Equity-type investments at fair value through equity include investments in unlisted companies whose shares are not traded on active markets. The investments are primarily in closely-held companies located in the Gulf Co-operation Council ("GCC"). The investments are carried at fair value through equity as disclosed in note 3c of the consolidated financial statements.

**8 INVESTMENT IN A JOINT VENTURE AND ASSOCIATES**

	2020 US\$ '000	2019 US\$ '000
At 1 January	87,387	88,500
Acquisitions during the year	9,265	-
Distributions during the year	(372)	(651)
Gain on bargain purchase*	9,574	-
Net share of loss	(10,173)	(462)
<b>At 31 December</b>	<u>95,681</u>	<u>87,387</u>

\*During the year ended 31 December 2019, a proceeding issued by GCC arbitration centre was ruled in favor of one of the investors in a project company managed by the Group. As per the verdict the Company is required to return the investment amount of US\$ 15 million which would result in recapitalization of the investment in the Company's books and additional expenses to be borne by the Company. However, on 12 January 2020, the Group and the Investor entered into a an amicable settlement and signed an agreement wherein, the Group returned US\$ 6,631 thousand cash to the investor, and acquired shares worth US\$ 16,205 thousand in the project company, thus booking a gain of US\$ 9,574 thousand during the year.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**8 INVESTMENT IN A JOINT VENTURE AND ASSOCIATES (continued)**

The Group has an investment in the following joint venture:

<i>Name</i>	<i>Principal activities</i>	<i>Ownership</i>		<i>Country of incorporation</i>	<i>Carrying value</i>	
		<i>2020</i>	<i>2019</i>		<i>2020</i> <i>US\$ '000</i>	<i>2019</i> <i>US\$ '000</i>
First Gulf Real Estate Company WLL <i>(Investment acquired as a result of consolidation of Dannat Resort Development Company Ltd)</i>	Purchase of land and construct buildings thereon for investments through sale or lease, manage and maintain real estates	<b>55.56%</b>	55.56%	Kingdom of Saudi Arabia	<b>40,259</b>	40,304
Advance Project Group Holding W.L.L.	Manufacturing company for producing wood-plastic composites	<b>45.00%</b>	0.00%	State of Kuwait	<b>2,634</b>	-

**Summarised financial information of joint venture**

Summarised financial information of the joint venture based on the management accounts, is presented below:

	<i>2020</i> <i>US\$ '000</i>	<i>2019</i> <i>US\$ '000</i>
Total assets	<b>63,504</b>	57,651
Total liabilities	<b>797</b>	719
Total net loss	<b>(81)</b>	(133)

The joint venture had no contingent liabilities or capital commitments as at 31 December 2020 and 2019.

The principal associates of the Group are:

<i>Name of associate</i>	<i>Principal activities</i>	<i>Ownership</i>		<i>Country of incorporation</i>	<i>Carrying value</i>	
		<i>2020</i>	<i>2019</i>		<i>2020</i> <i>US\$ '000</i>	<i>2019</i> <i>US\$ '000</i>
Durrat Marina Investment Company Ltd.	<i>Development and sale of commercial and residential properties</i>	<b>46.49%</b>	32.76%	Cayman Islands	<b>45,165</b>	38,678
Takhzeen Warehousing and Storage Company B.S.C. (c)	<i>Management and maintenance of warehouses</i>	<b>37.24%</b>	37.24%	Kingdom of Bahrain	<b>4,579</b>	4,762
Boyot Al Mohandseen Contracting Company	<i>Development of real estate in Dhahran, Kingdom of Saudi Arabia</i>	<b>23.17%</b>	23.17%	Kingdom of Saudi Arabia	<b>3,042</b>	3,643
					<b>52,786</b>	47,083

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**8 INVESTMENT IN A JOINT VENTURE AND ASSOCIATES (continued)**

Summarised financial information of associates, based on the management accounts, are presented below:

	2020 US\$ '000	2019 US\$ '000
<b>Summarised financial information of associates</b>		
Total assets	132,405	156,146
Total liabilities	9,312	9,141
Total net loss	(20,339)	(1,282)

The associates had no contingent liabilities or capital commitments as at 31 December 2020 and 2019.

**9 INVESTMENTS IN REAL ESTATE**

	2020 US\$ '000	2019 US\$ '000
At 1 January	77,402	80,786
Additions during the year	1,776	60
Disposals during the year	(2,354)	(3,444)
<b>At 31 December</b>	<b>76,824</b>	<b>77,402</b>

Investments in real estate are stated at fair value which has been determined based on valuations performed by accredited independent property valuers. The valuations undertaken were based on open market values, which represent the prices at which the properties could be exchanged between knowledgeable willing buyers and knowledgeable willing sellers in an arm's length transaction.

Investments in real estate based on valuations performed by external property valuers amounted to US\$ 103.45 million (31 December 2019: US\$ 94.62 million). However, due to illiquid nature of the real estate market and slowdown within the economic environment, the management believes the current carrying value of investments in real estate amounting to US\$ 76.8 million (31 December 2019: US\$ 77.4 million) approximates its fair value.

Investments in real estate stated at a carrying amount of US\$ 18.70 million (31 December 2019: US\$ 18.7 million) are secured as collateral against the financing facilities obtained (note 13).

**10 PROPERTY, PLANT AND EQUIPMENT**

	<i>Buildings on leasehold land</i> US\$ '000	<i>Machinery, equipment furniture and fixtures</i> US\$ '000	<i>Computer hardware and software</i> US\$ '000	<i>Motor vehicles</i> US\$ '000	<i>Total</i> US\$ '000
<b>Cost</b>					
At 1 January 2020	10,122	10,581	1,587	2,242	24,532
Additions	-	19	66	-	85
Disposals	-	(130)	(68)	(39)	(237)
<b>At 31 December 2020</b>	<b>10,122</b>	<b>10,470</b>	<b>1,585</b>	<b>2,203</b>	<b>24,380</b>
<b>Accumulated depreciation</b>					
At 1 January 2020	2,324	8,963	1,437	1,826	14,550
Charge	406	424	94	98	1,022
Disposals	-	(130)	(68)	(39)	(237)
<b>At 31 December 2020</b>	<b>2,730</b>	<b>9,257</b>	<b>1,463</b>	<b>1,885</b>	<b>15,335</b>
<b>Net book amount:</b>					
<b>At 31 December 2020</b>	<b>7,392</b>	<b>1,213</b>	<b>122</b>	<b>318</b>	<b>9,045</b>
At 31 December 2019	7,798	1,618	150	416	9,982

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**10 PROPERTY, PLANT AND EQUIPMENT (continued)**

Depreciation on property, plant and equipment charged to the consolidated statement of income is as follows:

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Depreciation charged to contract costs (note 17)	<b>150</b>	94
Depreciation charged to expenses	<b>872</b>	1,172
	<b>1,022</b>	1,266

**11 OTHER ASSETS**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Advances to contractors	<b>450</b>	212
Prepayments	<b>368</b>	309
	<b>818</b>	521

**12 OTHER LIABILITIES AND ACCOUNTS PAYABLE**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Lease rent payables (note 12.1)	<b>50,105</b>	50,105
Accruals and other payables	<b>6,737</b>	8,594
Case compensation and other contingencies (note 12.2)	<b>7,672</b>	8,497
Advances from construction clients	<b>455</b>	83
Amounts due to related parties (note 12.3 and 26)	<b>126</b>	4,754
Retentions payable	<b>1,839</b>	2,808
Trade payables	<b>2,329</b>	528
	<b>69,263</b>	75,369

**Note 12.1**

The Group entered into a long term lease contract with the Ministry of Industry, Commerce and Tourism ("MOICT") in December 2005, effective from May 2006, for a period of 50 years.

In accordance with the terms of the agreement with the MOICT, from the date of signing the agreement, no lease rent is payable for the first two years of the lease period, from 2006 to 2007. Lease rent payable, for the lease period (from 2008-2025), was deferred due to the cost incurred by the Group on the reclamation of the leasehold land. Thereafter, the Group is required to pay lease rental over thirty years (from 2026 to 2056).

**Note 12.2**

The Company has a history of legal claims filed against it. Due to such claims history the management made an assessment of potential future claims against the company and accordingly recognised provisions for such future contingencies.

**Note 12.3**

Amounts due to related parties are unsecured, bear no profit, have no fixed repayment terms and are authorised by the Group's management.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**13 FINANCING FROM A BANK**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Commodity murabaha financing	<b>5,439</b>	6,386

The Group has obtained financing from a bank to fund the acquisition of investments, purchase of real estate and to meet working capital requirements. These liabilities bear market rates of profit and are repayable in accordance with the repayment terms agreed with the respective bank.

**14 SHARE CAPITAL**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
<b>Authorised</b>		
375,000,000 (31 December 2019: 375,000,000) ordinary shares of US\$ 0.40 each	<b>150,000</b>	150,000
<b>Issued and fully paid-up</b>		
<b>Opening balance</b>		
300,836,787 (31 December 2019: 286,511,225) ordinary shares of US\$ 0.40 each	<b>120,334</b>	114,604
<b>Treasury shares</b>		
Less: 3,675,000 (31 December 2019: 3,500,000) treasury shares	<b>(1,309)</b>	(1,239)
<b>Closing balance</b>		
297,161,787 (31 December 2019: 283,011,225) ordinary shares	<b>119,025</b>	113,365

**Additional information on shareholding pattern**

Names and nationalities of the major shareholders and the number of shares they hold, without considering the treasury shares, are disclosed below (where their shareholding amounts to more than 5% or more of outstanding shares):

**At 31 December 2020**

<b>Name</b>	<b>Incorporation</b>	<b>Number of shares</b>	<b>% holding</b>
Gulf Investment House	Kuwait	<b>42,930,670</b>	<b>14.27%</b>
Mechanism General Trading Company	Kuwait	<b>26,197,500</b>	<b>8.71%</b>
Dubai Islamic Bank	United Arab Emirates	<b>20,736,327</b>	<b>6.89%</b>
Others	Various	<b>210,972,290</b>	<b>70.13%</b>
		<b>300,836,787</b>	<b>100%</b>

**At 31 December 2019**

<b>Name</b>	<b>Incorporation</b>	<b>Number of shares</b>	<b>% holding</b>
Gulf Investment House	Kuwait	38,981,591	13.61%
Mechanism General Trading Company	Kuwait	24,950,000	8.71%
Dubai Islamic Bank	United Arab Emirates	19,748,883	6.89%
Others	Various	202,830,751	70.79%
		286,511,225	100%

The Company has only one class of equity shares and the holders of these shares have equal voting rights. Further, all the shares issued are fully paid.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**14 SHARE CAPITAL (continued)****Additional information on shareholding pattern (continued)**

Distribution schedule of shares, setting out the number and percentage of holders is disclosed below:

**At 31 December 2020**

<b>Categories:</b>	<b>No. of shares</b>	<b>No. of shareholders</b>	<b>% of total outstanding shares</b>
Less than 1%	75,651,956	652	25.15%
1% up to less than 5%	135,320,334	16	44.98%
5% up to less than 10%	46,933,827	2	15.60%
10% up to less than 50%	42,930,670	1	14.27%
	<b>300,836,787</b>	<b>671</b>	<b>100%</b>

**At 31 December 2019**

<b>Categories:</b>	<b>No. of shares</b>	<b>No. of shareholders</b>	<b>% of total outstanding shares</b>
Less than 1%	75,348,898	688	26.30%
1% up to less than 5%	127,481,853	16	44.49%
5% up to less than 10%	44,698,883	2	15.60%
10% up to less than 50%	38,981,591	1	13.61%
	<b>286,511,225</b>	<b>707</b>	<b>100%</b>

**15 RESERVES****a. Statutory reserve**

In accordance with the Bahrain Commercial Companies Law and the Company's articles of association, 10% of the net profit for the year is required to be transferred to a statutory reserve. The Company may resolve to discontinue such annual transfers when the reserve equals 50% of paid up share capital. The reserve is not available for distribution, except in circumstances as stipulated in the Bahrain Commercial Companies Law and following the approval of the Central Bank of Bahrain. Transfer to the statutory reserve of US\$ 503 thousand has been made for the year ended 31 December 2020 (31 December 2019: US\$ 715 thousand).

**b. Fair value through equity reserve**

Unrealised gains and losses resulting from investments carried at fair value through equity, if not determined to be impaired is recorded in the fair value through equity reserve and is not available for distribution. Upon disposal of related assets, the related cumulative gains or losses are transferred to retained earnings and become available for distribution. Included in fair value through equity reserve is an unrealised gain on investments for the year ended 31 December 2020 amounting to US\$ 1,495 thousand (31 December 2019: Nil).

**16 TREASURY SHARES**

Treasury shares represent 3,675,000 (31 December 2019: 3,500,000) shares amounting to US\$ 1,308,680 (31 December 2019: US\$ 1,238,680) representing 1.22% (31 December 2019: 1.22%) of the issued share capital, held by the Group.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**17 NET INCOME FROM CONSTRUCTION CONTRACTS**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Contract income	<b>4,595</b>	4,783
Contract costs	<b>(1,529)</b>	(587)
	<b>3,066</b>	4,196

The contract costs include depreciation amounting to US\$ 150 thousand (31 December 2019: US\$ 94 thousand).

**18 INCOME FROM INVESTMENT IN REAL ESTATE**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Rental income	<b>5,017</b>	4,865
Realised (losses) / gains on sale of investment in real estate	<b>(157)</b>	3,462
	<b>4,860</b>	8,327

**19 INCOME FROM INVESTMENTS**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Impairment loss on investment at fair value through equity	<b>(1,954)</b>	-
Realised gain on sale of an investment	-	147
Realized gain on sale / liquidation of a subsidiary	<b>6</b>	-
	<b>(1,948)</b>	147

**20 FEE FOR MANAGEMENT AND OTHER SERVICES**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Property and facility management income	<b>1,269</b>	3,346
Financial advisory service charges	<b>63</b>	65
Other management services	<b>79</b>	-
	<b>1,411</b>	3,411

**21 OTHER INCOME**

	<b>2020</b> <b>US\$ '000</b>	<b>2019</b> <b>US\$ '000</b>
Electricity and water services	<b>523</b>	1,431
Profit on short-term deposits	<b>573</b>	831
Others	<b>2,209</b>	1,498
Reversal of accrued expense	-	565
	<b>3,305</b>	4,325

\*Other income includes government grant received towards salary of Bahraini employees from April to December 2020 of US\$ 653 thousand and electricity charges of US\$ 313 thousand (note 1).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**22 STAFF COSTS**

	<b>2020</b>	<b>2019</b>
	<b>US\$ '000</b>	<b>US\$ '000</b>
Salaries and benefits	<b>4,539</b>	4,656
Other staff expenses	<b>319</b>	1,001
	<b>4,858</b>	5,657

**23 GENERAL AND ADMINISTRATIVE EXPENSES**

	<b>2020</b>	<b>2019</b>
	<b>US\$ '000</b>	<b>US\$ '000</b>
Legal and professional fees	<b>791</b>	1,270
Rent, rates and taxes	<b>648</b>	734
Board member expenses	<b>208</b>	773
Advertising and marketing	<b>111</b>	91
Regulatory fees	<b>187</b>	299
IT related expenses	<b>143</b>	176
Travelling and transportation	<b>22</b>	35
Labour accommodation expenses	<b>32</b>	29
Directors professional liability insurance	<b>58</b>	53
Foreign exchange loss	<b>8</b>	9
Other expenses	<b>502</b>	735
	<b>2,710</b>	4,204

**24 BASIC AND DILUTED EARNINGS PER SHARE**

Basic and diluted earnings per share amounts are calculated by dividing net income for the year attributable to equity holders of the parent by the weighted average number of shares outstanding during the year as follows:

	<b>2020</b>	<b>2019</b>
	<b>US\$ '000</b>	<b>US\$ '000</b>
Income attributable to the equity shareholders of the parent for the year	<b>5,026</b>	7,146
Weighted average number of shares outstanding at the beginning and end of the year	<b>297,162</b>	297,162
Earnings per share - US\$ cents	<b>1.69</b>	2.40

The Company does not have any potentially dilutive ordinary shares, hence the diluted earnings per share and basic earnings per share are identical.

**25 BONUS SHARES**

Following the shareholders' approval at the Annual General Meeting held on 22 March 2020, bonus shares of one share for every 20 shares, with a nominal value of 40 cents, totalling US\$ 5,730 thousand were issued for the year ended 31 December 2019.

**26 RELATED PARTY BALANCES AND TRANSACTIONS**

Related parties comprise major shareholders, directors of the Group, key management personnel, entities owned or controlled, jointly controlled or significantly influenced by them and companies affiliated by virtue of shareholding in common with that of the Group and Shari'a Supervisory Board members and external auditors.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**26 RELATED PARTY BALANCES AND TRANSACTIONS (continued)****Terms and conditions of transactions with related parties**

The Group enters into transactions, arrangements and agreements with its related parties in the ordinary course of business at terms and conditions approved by the Board of Directors. The transactions and balances arose from the ordinary course of business of the Group. Outstanding balances at the year end are unsecured.

The related party balances included in the consolidated financial statements are as follows:

	31 December 2020				31 December 2019			
	Associates and joint venture US\$ '000	Key management personnel/ Board members/ external auditors US\$ '000	Other related parties US\$ '000	Total US\$ '000	Associates and joint venture US\$ '000	Key management personnel/ Board members/ external auditors US\$ '000	Other related parties US\$ '000	Total US\$ '000
Accounts receivable - gross	9,815	-	2,982	12,797	9,635	-	4,969	14,604
Provision	(2,997)	-	(2,409)	(5,406)	(8,764)	-	(2,408)	(11,172)
Accounts receivable - net	6,818	-	573	7,391	871	-	2,561	3,432
Other liabilities and accounts payable	19	1	106	126	4,529	-	225	4,754

The related party transactions included in the consolidated financial statements are as follows:

	31 December 2020				31 December 2019			
	Associates and joint venture US\$ '000	Key management personnel/ Board members/ external auditors US\$ '000	Other related parties US\$ '000	Total US\$ '000	Associates and joint venture US\$ '000	Key management personnel/ Board members/ external auditors US\$ '000	Other related parties US\$ '000	Total US\$ '000
<b>Income</b>								
Fee from management and other services	181	-	-	181	32	-	48	80
Net share of loss from investment in a joint venture and associates	(599)	-	-	(599)	(462)	-	-	(462)
	(418)	-	-	(418)	(430)	-	48	(382)
<b>Expenses</b>								
Staff costs	-	1,691	-	1,691	-	1,915	-	1,915
General and administrative expenses	17	338	53	408	7	864	73	944
	17	2,029	53	2,099	7	2,779	73	2,859

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**26 RELATED PARTY BALANCES AND TRANSACTIONS (continued)**

Compensation of the key management personnel is as follows:

	<b>2020</b>	<b>2019</b>
	<b>US\$ '000</b>	<b>US\$ '000</b>
Salaries and other benefits	<b>1,691</b>	1,915

**27 SEGMENTAL INFORMATION**

Segmental information is presented in respect of the Group's business segments. A business segment is a group of assets and operations engaged in providing products or services that are subject to risks and returns that are different to those of other business segments. For management purposes, the Group is organised into four major business segments.

The accounting policies of the segments are the same as those applied in the preparation of the Group's consolidated financial statements as set out in note 3 to the consolidated financial statements. Transactions between segments are conducted at estimated market rates on an arm's length basis.

Segment information is disclosed as follows:

	<b>31 December 2020</b>					
	<i>Investment and related services US\$ '000</i>	<i>Construction Contracts US\$ '000</i>	<i>Development and sale of industrial plots US\$ '000</i>	<i>Property and facility management services US\$ '000</i>	<i>Eliminations US\$ '000</i>	<i>Total US\$ '000</i>
Net revenues from						
external customers	740	3,066	5,885	-	(354)	9,337
Inter-segment transactions	151	-	314	-	(465)	-
Income from investments	(1,948)	-	-	-	-	(1,948)
Net share of loss from						
investment in a joint						
venture and associates						
(note 8)	(561)	-	-	-	(38)	(599)
Other income	1,368	914	1,121	-	(98)	3,305
Total (loss) / revenue	<b>(250)</b>	<b>3,980</b>	<b>7,320</b>	<b>-</b>	<b>(955)</b>	<b>10,095</b>
Segment profit	<b>1,260</b>	<b>255</b>	<b>4,141</b>	<b>-</b>	<b>34</b>	<b>5,690</b>
Segment assets	<b>390,715</b>	<b>39,158</b>	<b>118,662</b>	<b>-</b>	<b>(307,103)</b>	<b>241,432</b>
Segment liabilities	<b>145,035</b>	<b>7,094</b>	<b>52,012</b>	<b>-</b>	<b>(129,439)</b>	<b>74,702</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

## 27 SEGMENTAL INFORMATION (continued)

	31 December 2019					Total US\$ '000
	Investment and related services US\$ '000	Construction Contracts US\$ '000	Development and sale of industrial plots US\$ '000	Property and facility management services US\$ '000	Eliminations US\$ '000	
Net revenues from						
external customers	516	4,196	11,173	49	-	15,934
Inter-segment transactions	201	-	387	127	(715)	-
Income from investments	147	-	-	-	-	147
Net share of loss from						
investment in a joint						
venture and associates						
(note 8)	(462)	-	-	-	-	(462)
Other income	1,390	615	2,318	2	-	4,325
Total revenue	1,792	4,811	13,878	178	(715)	19,944
Segment (loss) / profit	(4,152)	40	11,777	57	61	7,783
Segment assets	300,693	46,939	115,524	313	(219,249)	244,220
Segment liabilities	48,871	7,883	51,661	46	(26,817)	81,644

## 28 CONTINGENCIES AND COMMITMENTS

Credit-related commitments include commitments to extend guarantees and acceptances which are designed to meet the requirements of the Group's customers. Guarantees and acceptances commit the Group to make payments to third parties on behalf of customers in certain circumstances.

The Group has the following credit related commitments:

	2020 US\$ '000	2019 US\$ '000
Guarantees	2,294	20,765

The Group has the following operating lease commitments:

	2020 US\$ '000	2019 US\$ '000
Future minimum lease payments:		
Within one year	545	160
After one year but not more than five years	1,826	-
Total	2,371	160

## 29 FIDUCIARY ASSETS

The assets managed on behalf of customers, to which the Group does not have any legal title are not included in the consolidated statement of financial position. At 31 December 2020, the carrying value of such assets is US\$ 99.09 million (31 December 2019: US\$ 128 million).

**30 RISK MANAGEMENT**

Risk is defined as the combination of severity and frequency of potential loss over a given time horizon and is inherent in the Group's activities. Risk can be expressed in the dimensions of potential severity of loss (magnitude of impact) and potential loss frequency (likelihood of occurrence). Risk management is the process by which the Group identifies key risks, sets consistent understandable risk measures, chooses which risks to reduce, which to increase and by what means, and establishes procedures to monitor the resulting risk position. Risk management is the discipline at the core of every financial institution and encompasses all the activities that affect its risk profile. It involves identification, measurement, monitoring and controlling risks to ensure that optimum value is created for the shareholders through an optimum return on equity by an appropriate trade-off between risk and return.

Effective risk management is the cornerstone of capital structure. The vision of risk management is to address all aspects of risk which the Group may be exposed to. The Group's risk function is independent of lines of business and the Head of Risk and Compliance is appointed by the Board Risk Committee, who then report to the Board of Directors. The key role of the risk management function is defining, identifying and reducing risks, and being independent and objective.

The Group has exposure to risks, which include credit, market, liquidity, reputation, compliance and operational risks. Market risk includes currency, equity price and profit rate risk. Taking risk is core to the financial business. The Group's aim is to achieve an appropriate balance between risk and return and minimise potential adverse effect on the Group's financial performance.

**Risk governance**

The Board of Directors of the Group has overall responsibility for the oversight of the risk management framework and reviewing its risk management policies and procedures. The risks both at portfolio and transactional levels are managed and controlled through the Board Risk Committee.

**a) Credit risk**

Credit risk is defined as the potential that a borrower or counterparty will fail to meet its obligations in accordance with the agreed terms. The goal of credit risk management is to maximize the Group's risk-adjusted rate of return by maintaining credit exposures within acceptable parameters. The Group has well-defined policies and procedures for identifying, measuring, monitoring and controlling credit risk in all the Group's activities.

**i) *Maximum exposure to credit risk without taking account of any collateral and other credit enhancements***

The Group's maximum exposure to on-balance sheet credit risk is reflected in the carrying amounts of financial assets on the consolidated statement of financial position. The impact of possible netting of assets and liabilities to reduce potential credit exposure, is not significant.

Credit risk for off-balance sheet financial instruments is defined as the possibility of sustaining a loss as a result of another party to a financial instrument failing to perform in accordance with the terms of the contract.

The table shows the maximum exposure to credit risk for the components of the consolidated statement of financial position. The maximum exposure is shown gross, before the effect of mitigation through the use of collateral agreements, but after impairment provisions, where applicable.

	<b>Gross maximum exposure 2020 US\$ '000</b>	<b>Gross maximum exposure 2019 US\$ '000</b>
Accounts receivable	<b>23,072</b>	18,672
Commitments and contingent liabilities	<b>2,294</b>	20,765
Total	<b>25,366</b>	39,437

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**30 RISK MANAGEMENT (continued)****a) Credit risk (continued)****ii) Concentration risk**

Concentration risk arises when a number of counterparties are engaged in similar economic activities or activities in the same geographic region or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. The Group seeks to manage its concentration risk by establishing and constantly monitoring geographic and industry wise concentration limits.

The Group's exposure analysed on geographic regions and industry sectors is as follows:

	31 December 2020			31 December 2019		
	Assets	Liabilities	Contingent liabilities	Assets	Liabilities	Contingent liabilities
	US\$ '000	US\$ '000	US\$ '000	US\$ '000	US\$ '000	US\$ '000
<b>Geographic region:</b>						
Kingdom of Bahrain	182,063	74,702	2,294	185,160	81,755	20,765
Other GCC countries	59,369	-	-	59,171	-	-
	<b>241,432</b>	<b>74,702</b>	<b>2,294</b>	<b>244,331</b>	<b>81,755</b>	<b>20,765</b>
	31 December 2020			31 December 2019		
	Assets	Liabilities	Contingent liabilities	Assets	Liabilities	Contingent liabilities
	US\$ '000	US\$ '000	US\$ '000	US\$ '000	US\$ '000	US\$ '000
<b>Industry sector:</b>						
Real estate	186,423	62,724	2,294	179,024	67,752	20,765
Non real estate	55,009	11,978	-	65,307	14,003	-
	<b>241,432</b>	<b>74,702</b>	<b>2,294</b>	<b>244,331</b>	<b>81,755</b>	<b>20,765</b>

**b) Market risk**

Market risk arises from fluctuations in profit rates, foreign exchange rates and equity prices. Market risk is the risk that changes in market risk factors, such as currency risk, profit rates and equity prices will effect the Group's income or the value of its holding of financial instruments.

The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

**i) Profit rate risk**

Profit risk is the risk that the Group's profitability or fair value of its financial instruments will be adversely affected by the changes in profit rates. The Group's assets and liabilities are not considered by management to be sensitive to profit rate risk.

**ii) Currency risk**

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Group views the Bahraini Dinars as its functional currency and United States Dollar as its reporting currency. As at 31 December 2020 and 2019, the Group had net foreign currency exposure in respect of Bahraini Dinars, Saudi Riyals, Kuwaiti Dinars and United Arab Emirates Dirhams. Except for Kuwaiti Dinars, the currencies are pegged to the United States Dollar and thus are considered not to represent significant currency risk. The Group's net exposure to Kuwaiti Dinars is considered minimal.

**iii) Equity price risk**

Equity price risk is the risk that the fair values of equities decrease as the result of changes in the levels of equity indices and the value of individual stocks. As the Group has no quoted equity investments, the Group is not exposed to this risk. The Group has unquoted investments carried at cost less provision for impairment where the impact of changes in equity prices will only be reflected when the investment is sold or deemed to be impaired, when the consolidated statement of income will be impacted, or when a third party transaction in the investment gives a reliable indication of fair value which will be reflected in owners' equity.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**30 RISK MANAGEMENT (continued)****c) Liquidity risk**

Liquidity risk is the potential inability of the Group to meet cash flows of its maturing obligations to a counterparty. Liquidity risk management seeks to ensure that the Group has the ability, under varying scenarios, to fund increases in assets and meet maturing obligations as they arise. Management of the Group is responsible for its liquidity management.

The table below summarises the maturity profile of the Group's assets and liabilities as of 31 December 2020 based on expected periods to cash conversion from the consolidated statement of financial position date:

	<i>Up to 1 Month</i>	<i>1 to 3 months</i>	<i>3 to 6 months</i>	<i>6 months to 1 year</i>	<i>1 to 5 years</i>	<i>5 to 10 years</i>	<i>Over 10 years</i>	<i>No fixed maturity</i>	<i>Total</i>
	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>
<b>ASSETS</b>									
Cash and bank balances	18,262	5,137	-	-	-	-	-	-	23,399
Accounts receivable	2,651	11,078	138	2,389	6,816	-	-	-	23,072
Investments	-	-	-	-	12,593	-	-	-	12,593
Investment in a joint venture and associates	-	-	-	-	95,681	-	-	-	95,681
Investments in real estate	-	-	-	-	47,650	29,174	-	-	76,824
Property, plant and equipment	-	-	-	-	-	-	-	9,045	9,045
Other assets	37	283	110	274	114	-	-	-	818
<b>Total assets</b>	<b>20,950</b>	<b>16,498</b>	<b>248</b>	<b>2,663</b>	<b>162,854</b>	<b>29,174</b>	<b>-</b>	<b>9,045</b>	<b>241,432</b>
<b>LIABILITIES</b>									
Other liabilities and accounts payable	4,767	1,609	412	483	11,341	-	50,105	546	69,263
Financing from a bank	1,082	-	1,035	2,118	1,204	-	-	-	5,439
<b>Total liabilities</b>	<b>5,849</b>	<b>1,609</b>	<b>1,447</b>	<b>2,601</b>	<b>12,545</b>	<b>-</b>	<b>50,105</b>	<b>546</b>	<b>74,702</b>
Net liquidity gap	15,101	14,889	(1,199)	62	150,309	29,174	(50,105)	8,499	166,730
Cumulative liquidity gap	15,101	29,990	28,791	28,853	179,162	208,336	158,231	166,730	
Contingencies and commitments	-	-	-	-	2,294	-	-	-	2,294

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at 31 December 2020

**30 RISK MANAGEMENT (continued)****c) Liquidity risk (continued)**

The table below summarises the maturity profile of the Group's assets and liabilities as of 31 December 2019 based on expected periods to cash conversion from the consolidated statement of financial position date:

	<i>Up to 1 Month</i>	<i>1 to 3 months</i>	<i>3 to 6 months</i>	<i>6 months to 1 year</i>	<i>1 to 5 years</i>	<i>5 to 10 years</i>	<i>Over 10 years</i>	<i>No fixed maturity</i>	<i>Total</i>
	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>	<i>US\$ '000</i>
<b>ASSETS</b>									
Cash and bank balances	30,628	6,644	-	43	-	-	-	-	37,315
Accounts receivable	1,442	3,859	7,179	3,205	2,987	-	-	-	18,672
Investments	-	-	-	-	13,052	-	-	-	13,052
Investment in a joint venture and associates	-	-	-	-	87,387	-	-	-	87,387
Investments in real estate	-	-	-	-	50,004	27,398	-	-	77,402
Property, plant and equipment	-	-	-	-	-	-	-	9,982	9,982
Other assets	71	278	63	109	-	-	-	-	521
<b>Total assets</b>	<b>32,141</b>	<b>10,781</b>	<b>7,242</b>	<b>3,357</b>	<b>153,430</b>	<b>27,398</b>	<b>-</b>	<b>9,982</b>	<b>244,331</b>
<b>LIABILITIES</b>									
Other liabilities and accounts payable	5,029	177	2,776	535	16,747	3,316	46,789	-	75,369
Financing from a bank	1,122	1,020	1,036	2,122	1,086	-	-	-	6,386
<b>Total liabilities</b>	<b>6,151</b>	<b>1,197</b>	<b>3,812</b>	<b>2,657</b>	<b>17,833</b>	<b>3,316</b>	<b>46,789</b>	<b>-</b>	<b>81,755</b>
Net liquidity gap	25,990	9,584	3,430	700	135,597	24,082	(46,789)	9,982	162,576
Cumulative liquidity gap	25,990	35,574	39,004	39,704	175,301	199,383	152,594	162,576	
Contingencies and commitments	-	-	-	-	20,765	-	-	-	20,765

**d) Operational risk**

Operational risk is defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk, but excludes strategic and reputational risk.

**e) Other risks***Regulatory risk*

Regulatory risk is defined as the risk of non-compliance with regulatory and legal requirements in the Kingdom of Bahrain and the State of Kuwait. The Group's Compliance Department is currently responsible for ensuring all regulations are adhered to.

*Legal risk*

Legal risk is defined as the risk of unexpected losses from transactions and contracts not being enforceable under applicable laws or from unsound documentation. The Group deals with several external law firms to support it in managing the legal risk.

*Reputation risk*

Reputation risk is defined as the risk that negative perception regarding the Group's business practices or internal controls, whether true or not, will cause a decline in the Group's investor base and lead to costly litigations which could have an adverse impact on the liquidity of the Group. The Board of Directors examines the issues that are considered to have reputation repercussions for the Group and issues directives to address these.

**31 SOCIAL RESPONSIBILITY**

The Group intends to discharge its social responsibilities through donations to charitable causes and organisations.

**32 COMPARATIVE FIGURES**

Certain prior year figures have been reclassified to conform to the current period presentation. Such reclassifications did not affect previously reported net profit, total assets, total liabilities and total equity of the Group.